



## **QRM Certificate Level Three – QRM Mastery**

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### Level 3: QRM Mastery

The Certificate of Completion - QRM Mastery will be awarded to candidates who hold the Tempus Institute Level Two Certificate and have made a significant contribution to the body of QRM knowledge. Holders of the Mastery Certificate will be expected to demonstrate the highest level of QRM understanding to explain QRM to all audiences and demonstrate effective implementation leadership. The Level Three Certificate is awarded for a career of QRM achievement and advancement of the concept and not just for meeting requirements.

The requirements for obtaining the Level Three – QRM Master Certificate include documentation of the following accomplishments:

- Hold the Tempus Institute Level Two Certificate – QRM Leadership
- Attendance at an approved QRM Conference
- Demonstrate leadership in two additional lead time reduction projects
- Conduct 24 hours of QRM training
- Make two additional public presentations of QRM principles
- Publish an article about QRM in an approved journal, magazine, or website
- Approval for Level Three candidacy by the Tempus Institute Advisory Board
- Successfully pass the Level Three oral examination

### Application Process – Step 1

Submit documentation of the following to the President of Tempus Institute:

- Date that Level Two Certificate was awarded
- Description and dates of completion or plan for completion of items 2) through 6)
- Application fee of \$750

Once the Step 1 documentation is approved, the candidate will be submitted for approval for the Level Three Certificate to the Tempus Institute Advisory Board.

## QRM Certificate Level Three Requirements

Page two

### Examination Process – Step 2

Following notification of successful completion of Step 1, submit a request to schedule the examination. An oral examination date and location will then be scheduled with the candidate. A passing grade is based solely on the judgment of Tempus Institute. If a passing grade is not attained, the candidate will be allowed one retake of the examination after two years.

### Certificate Award

The candidate who completes the examination will receive a Level Three Certificate of QRM Leadership and an electronic badge for use with digital communications. Tempus Institute will provide verification for all certificate holders when requested.

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